



HURON COUNTY
Your Welcoming Neighbor



ACCOUNTABILITY AND TRANSPARENCY REPORT

PREPARED NOVEMBER 9, 2016

Performance Dashboard

for Fiscal Year ending December 31, 2015



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FISCAL STABILITY INDICATORS

2 YEAR COMPARISONS







	2014	2015	% Change	Trend
GENERAL FUND BALANCE				
General Fund expenditures, per capita	\$ 536.14	\$ 501.14	-6.5%	↘
General Fund revenues, per capita	\$ 478.66	\$ 489.01	2.2%	↗
General Fund balance, as % of expenditures	26.5%	26.2%	-1.5%	↘
ALL GOVERNMENTAL FUNDS				
Expenditures, all governmental funds, per capita	\$ 833.88	\$ 769.32	-7.7%	↘
Revenues, all governmental funds, per capita	\$ 747.06	\$ 771.57	3.3%	↗
Governmental funds, fund balance	\$ 6,796,206	\$ 6,868,081	1.1%	↗
LONG TERM DEBTS - GOVERNMENTAL FUNDS				
Total governmental long-term debt obligations	\$ 1,356,864	\$ 1,387,514	2.3%	↗
Vested sick leave	\$ 1,231,125	\$ 1,387,514	12.7%	↗
Lease purchases	\$ 19,034	\$ 2,950	-84.5%	↘
Notes payable	\$ 28,000	\$ 16,000	-42.9%	↘
Governmental total long-term debt, per capita	\$ 42.29	\$ 43.52	2.9%	↗
Payment on long-term debt, due within one year	\$ 31,034	\$ 18,083	-41.7%	↘





- ↗ Change is positive; Performance is improving
- ↘ Change is negative; Performance is improving
- ↔ Change is positive; Performance is neutral/not applicable
- ↔ Change is neutral; Performance is neutral/not applicable




- ↗ Change is positive; Performance is declining
- ↘ Change is negative; Performance is declining
- ↔ Change is negative; Performance is neutral/not applicable

FISCAL STABILITY INDICATORS

2 YEAR COMPARISONS (CONTINUED)











	2014	2015	% Change	Trend
TAXABLE VALUE				
Taxable valuation of property (in \$1,000s)	\$ 2,123,905	\$ 2,205,004	3.8%	
CAPITAL ASSETS				
Net governmental capital assets, less depreciation	\$ 16,064,777	\$ 16,997,782	5.8%	
DEPOSIT CREDIT RISK				
Percent of bank balance exposed to risk (uninsured/uncollateralized)	81.8%	82.9%	1.3%	
INVESTMENTS				
Investments made	\$ 710,000	\$ 710,000	0.0%	
Investment ratings	S&P AA- & AA+	S&P AA-, AA, AA+	n/a	
Investments exposed to risk	0.0%	0.0%	n/a	





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FISCAL STABILITY INDICATORS

2 YEAR COMPARISONS (CONTINUED)

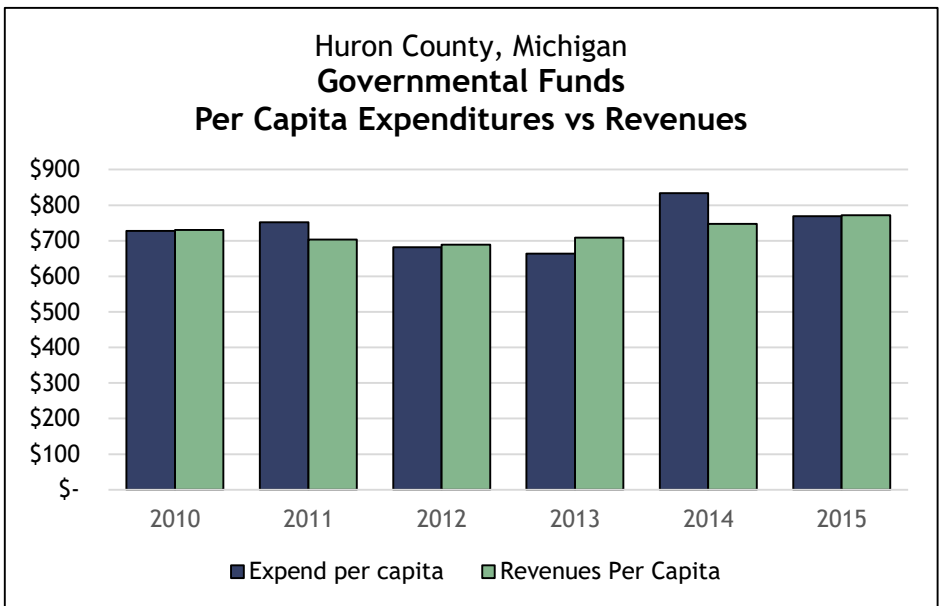
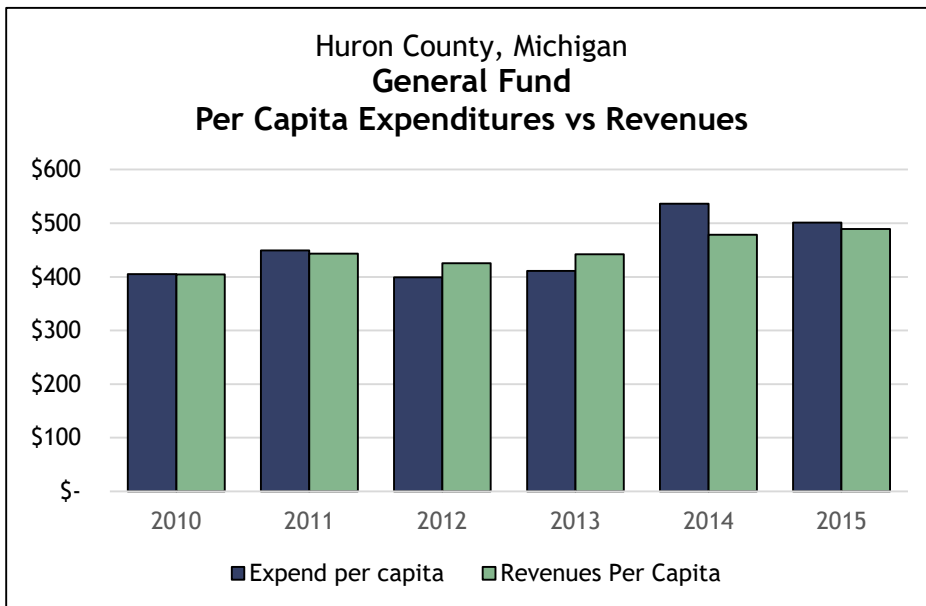
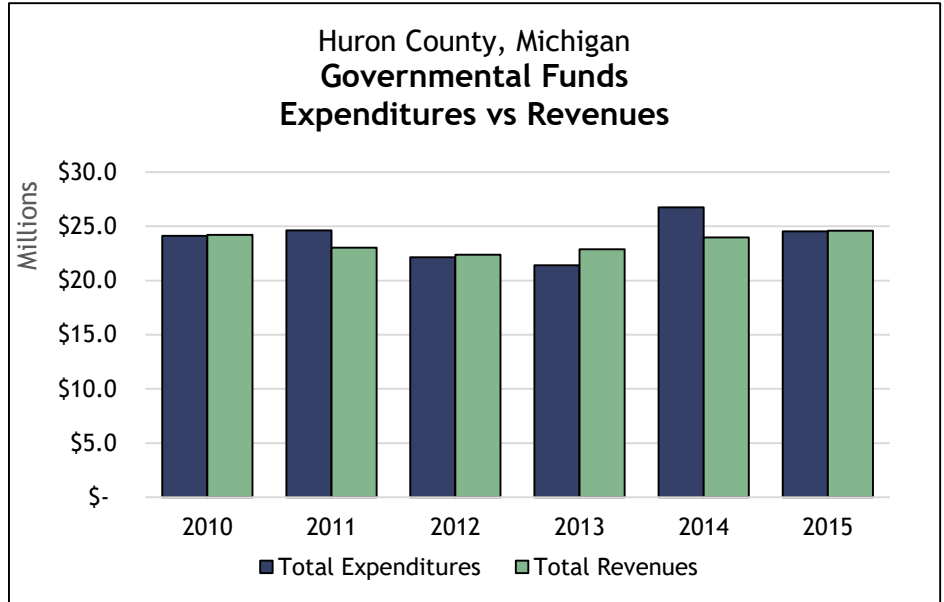
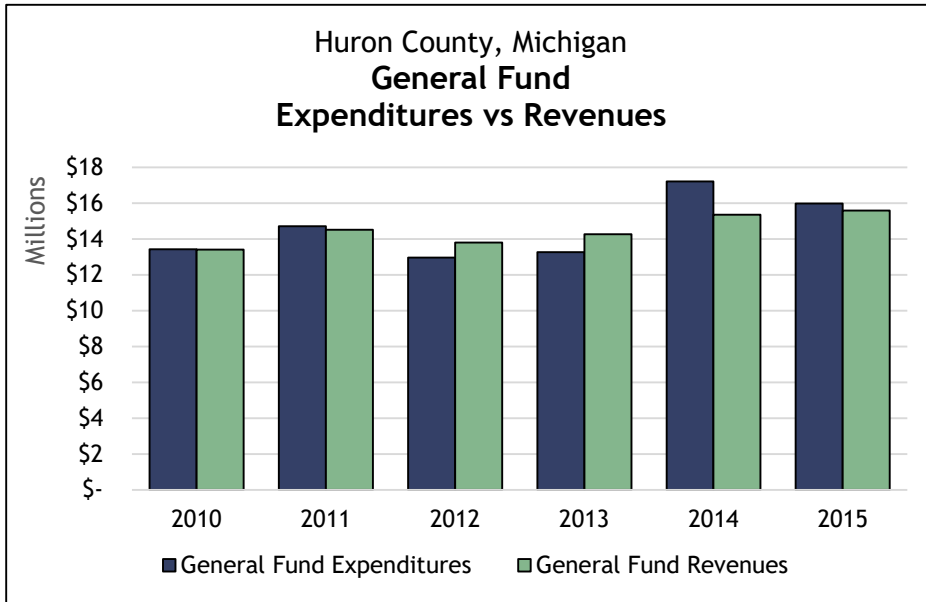
	2014	2015	% Change	Trend
PENSION AND OPEB LIABILITIES				
Underfunded defined benefit pension plan liability	\$ 17,344,201	\$ 18,232,041	5.1%	
Underfunded General Fund employee OPEB liability	\$ 20,391,576	\$ 20,391,576	0.0%	
Combined Pension & OPEB liability as a % of General Fund Revenue	245.7%	247.7%	0.8%	
DEFINED BENEFIT PENSION PLAN				
Ratio of employees to retirees	75.8%	75.6%	-0.3%	
Annual plan contribution	\$ 2,407,228	\$ 2,409,417	0.1%	
Annual pension cost	\$ 1,907,228	\$ 1,507,737	-20.9%	
GENERAL FUND EMPLOYEES OPEB				
Annual OPEB contribution	\$ 3,740,372	\$ 1,868,082	-50.1%	
Annual OPEB obligation	\$ 1,612,451	\$ 1,650,844	2.4%	
SELF-INSURANCE HEALTH CARE & WORKERS COMP CLAIMS				
Claims paid	\$ 2,134,740	\$ 2,598,994	21.7%	
Unpaid claims, end of year	\$ 537,099	\$ 537,789	0.1%	

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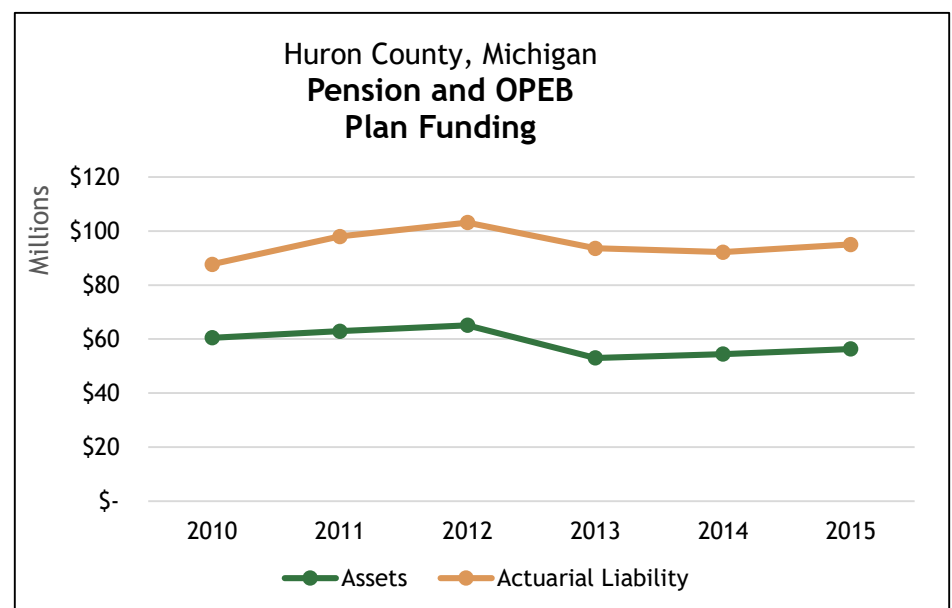
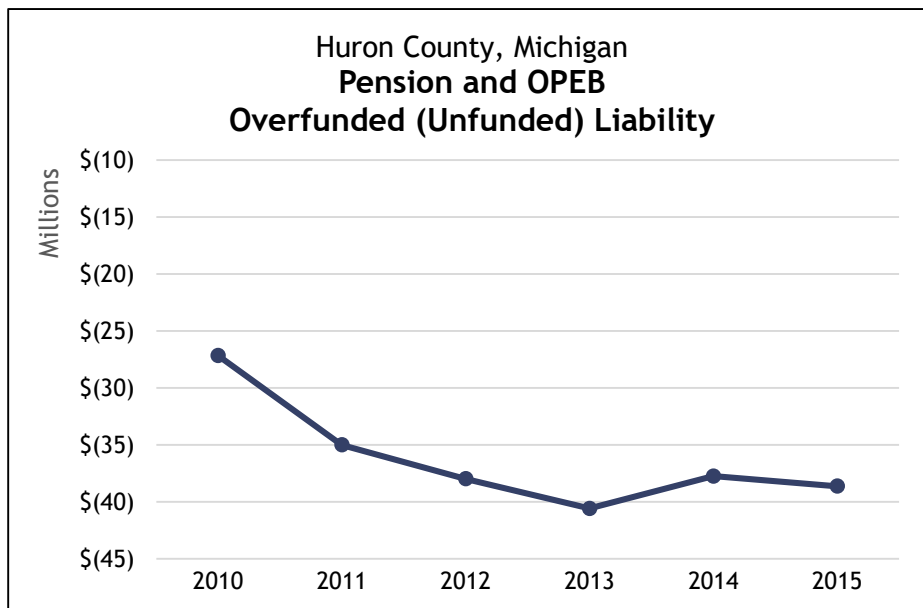
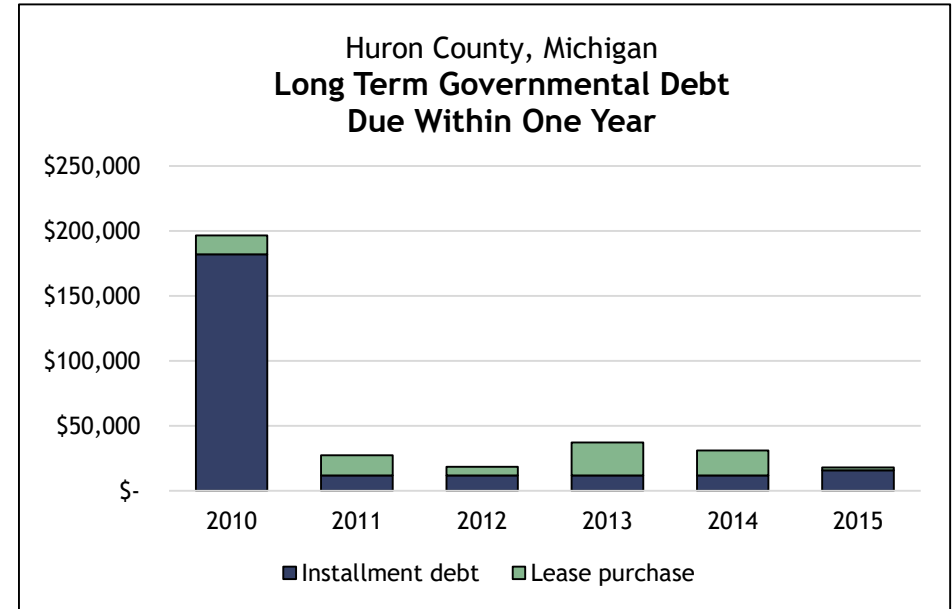
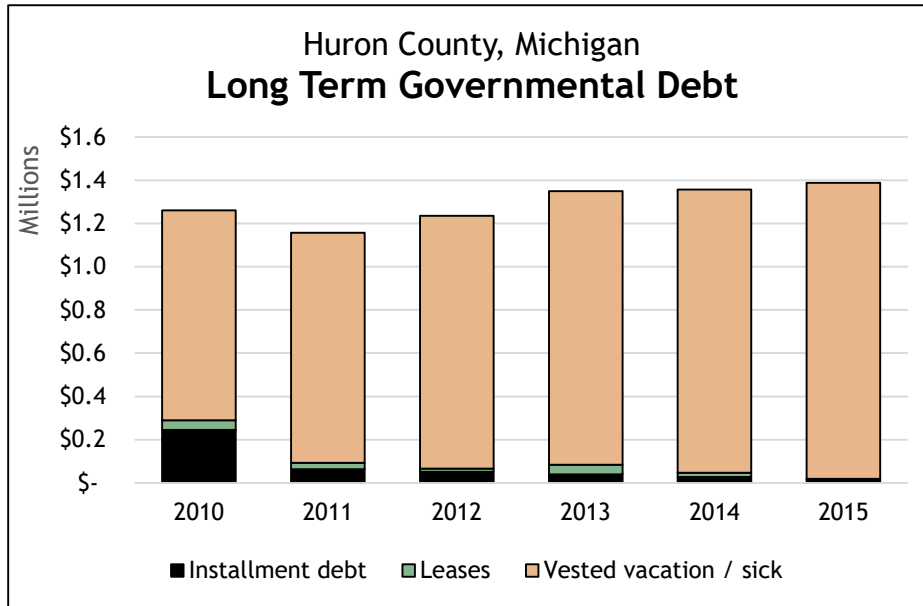
FISCAL STABILITY INDICATORS

6 YEAR TRENDS



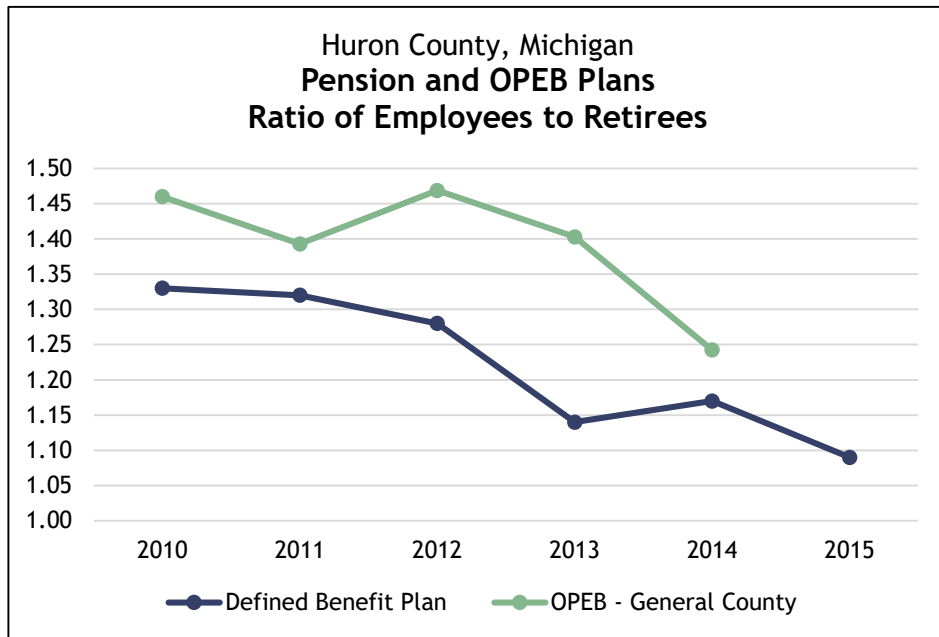
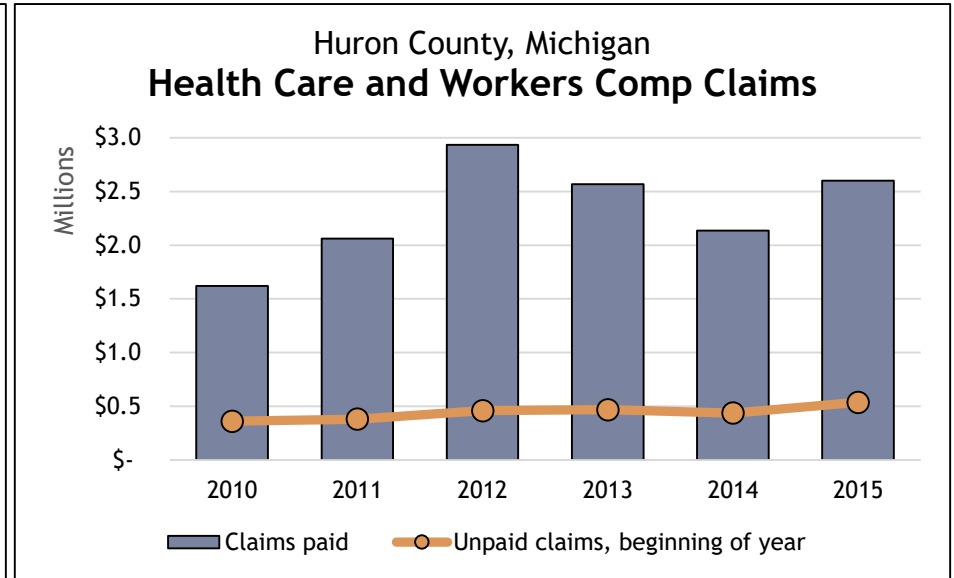
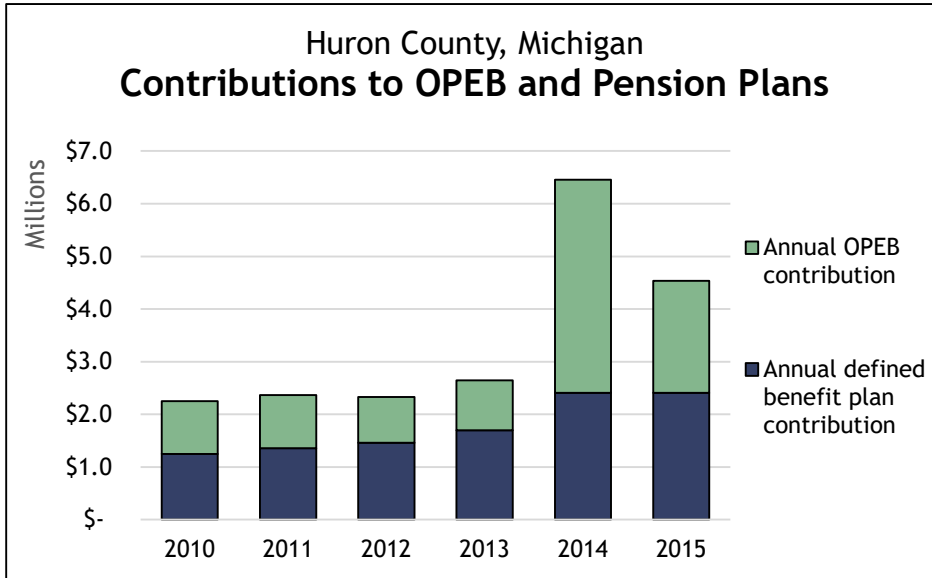
FISCAL STABILITY INDICATORS

6 YEAR TRENDS (CONTINUED)



FISCAL STABILITY INDICATORS

6 YEAR TRENDS (CONTINUED)



ECONOMIC STRENGTH INDICATORS

2 YEAR COMPARISONS

	2014	2015	% Change	Trend
POPULATION				
Huron County population	32,082	31,883	-0.6%	
Under 5 years old	4.7%	4.7%	0.0%	
Ages 5 - 17 years old	15.4%	14.8%	-3.9%	
Ages 18 - 65 years old	57.3%	56.7%	-1.0%	
Over 65 years old	22.6%	23.8%	5.3%	
	2013	2014	% Change	Trend
EMPLOYMENT AND INCOME				
Median household income	\$ 40,204	\$ 41,290	2.7%	
Per capita income	\$ 22,120	\$ 22,739	2.8%	
Unemployment rate	10.2%	9.7%	-4.9%	
Percent living below poverty level	15.8%	15.5%	-1.9%	
EDUCATION				
Percent over age 25, with Bachelor's degree or higher	13.7%	14.1%	2.9%	
Percent over age 25, High School graduate or higher	86.9%	87.5%	0.7%	

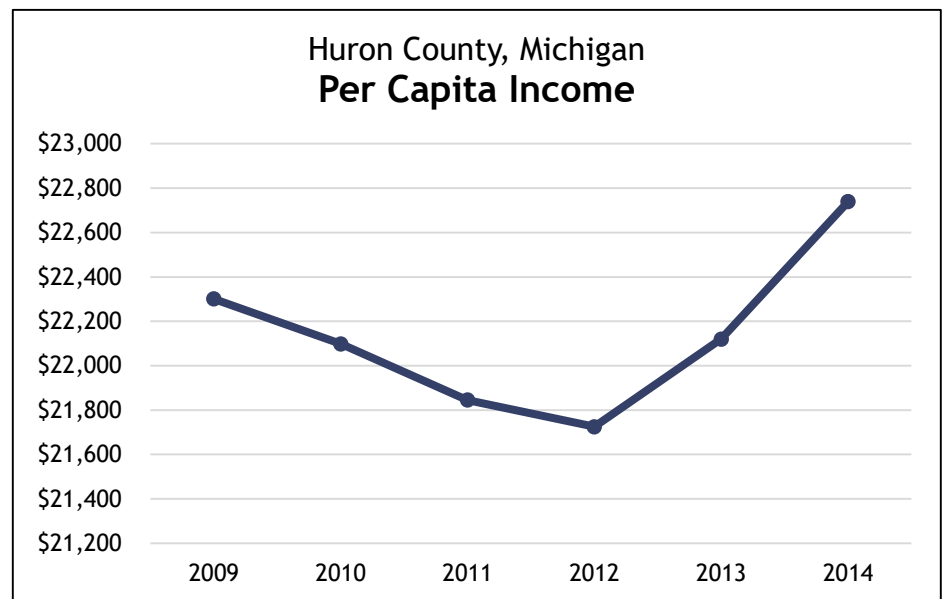
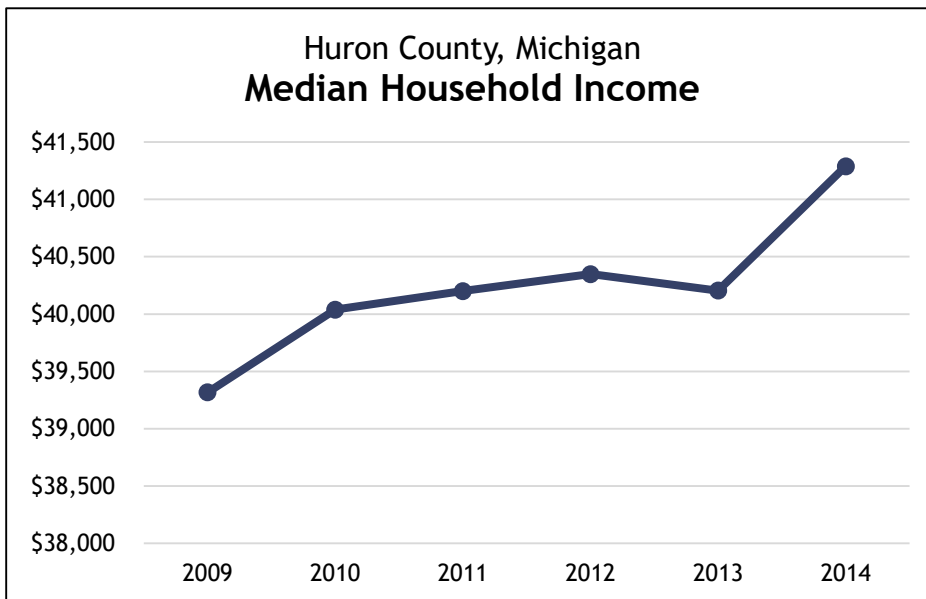
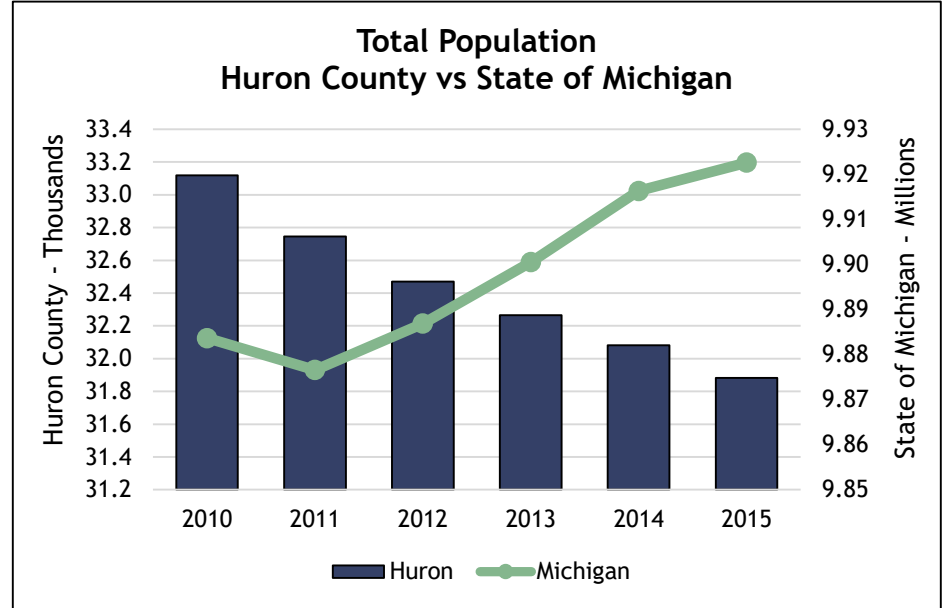
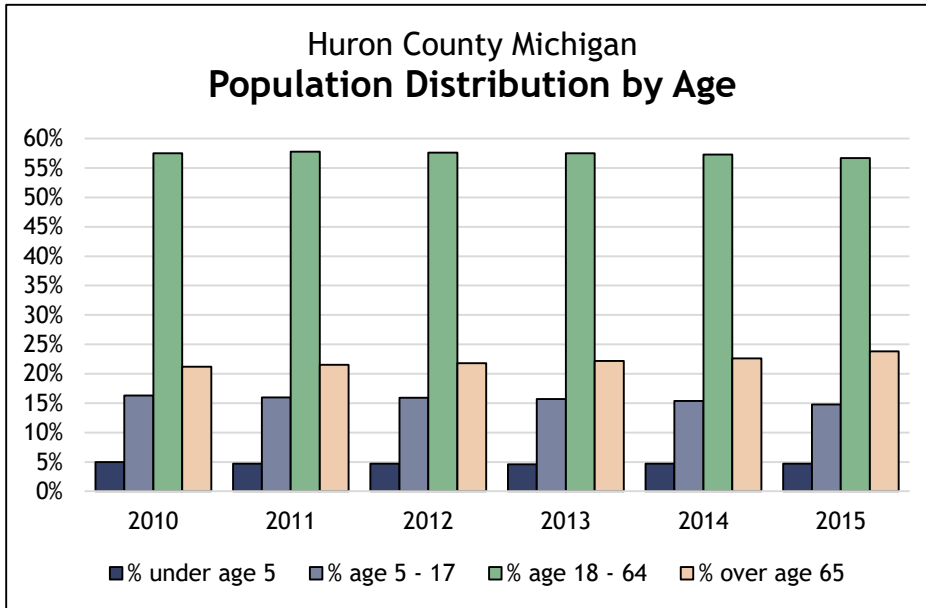
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ECONOMIC STRENGTH INDICATORS

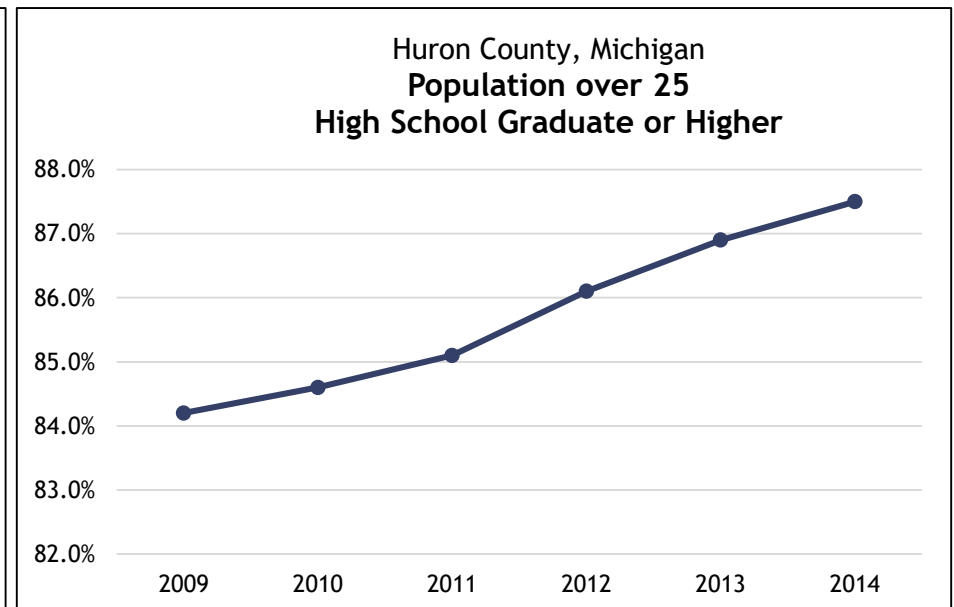
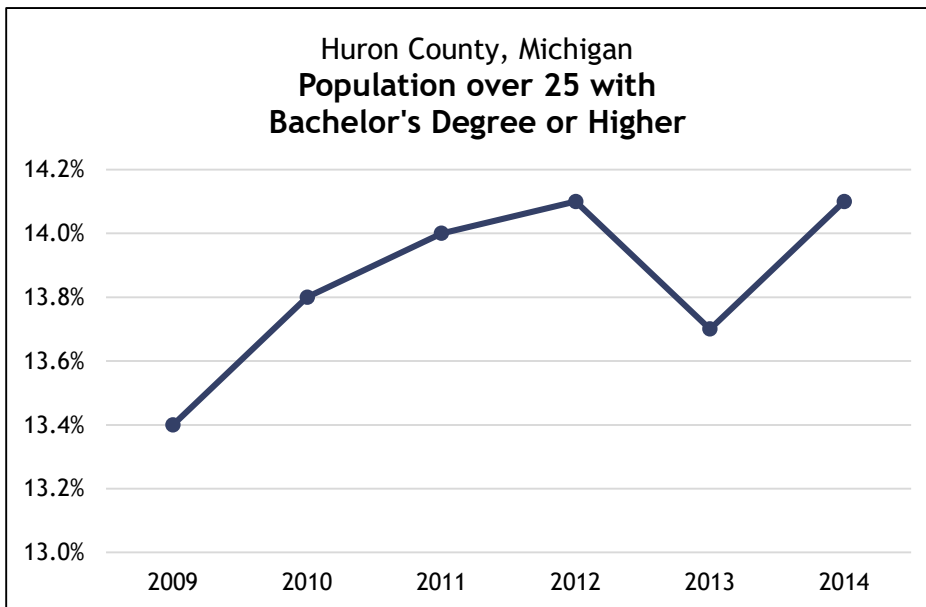
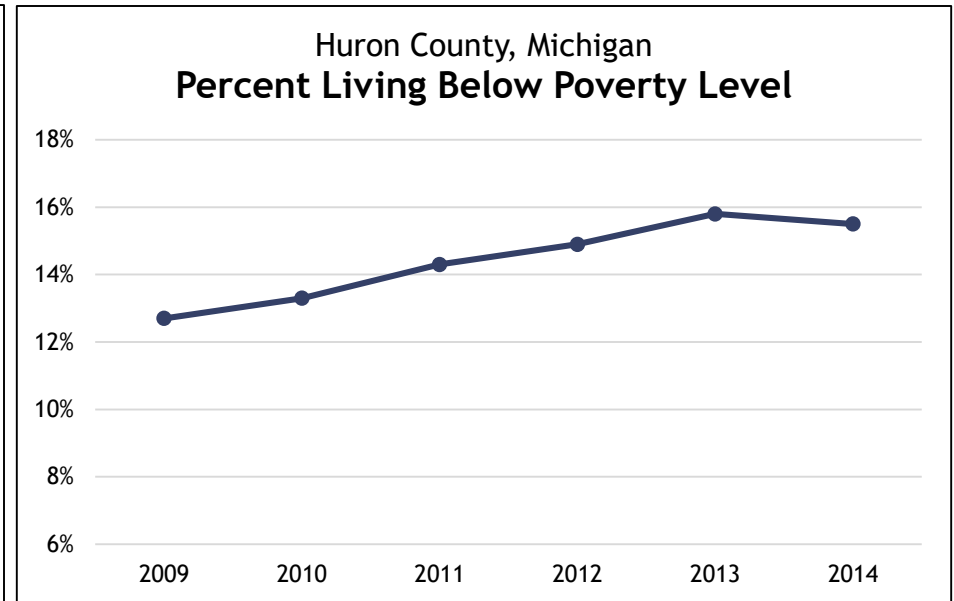
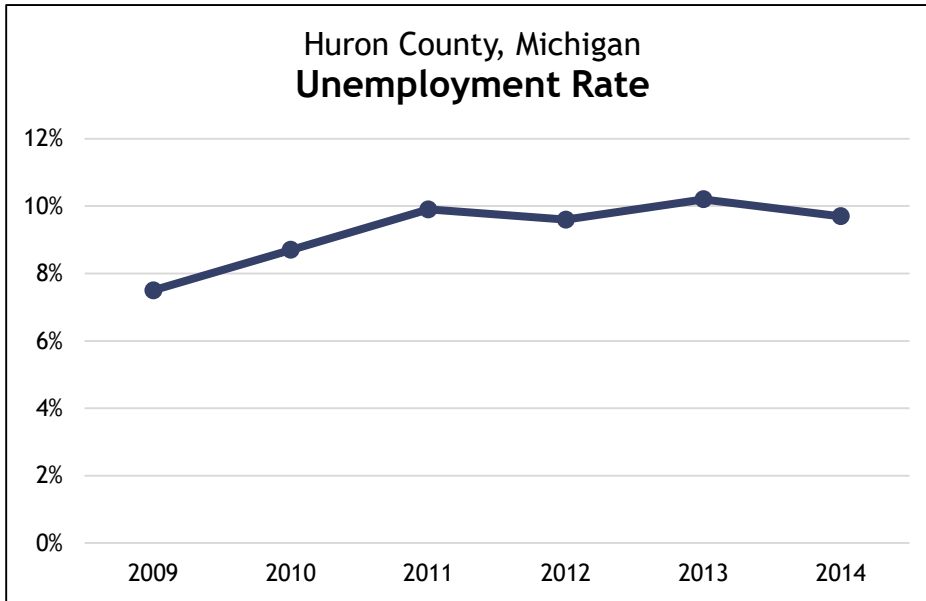
MULTI-YEAR TRENDS





ECONOMIC STRENGTH INDICATORS

MULTI-YEAR TRENDS (CONTINUED)



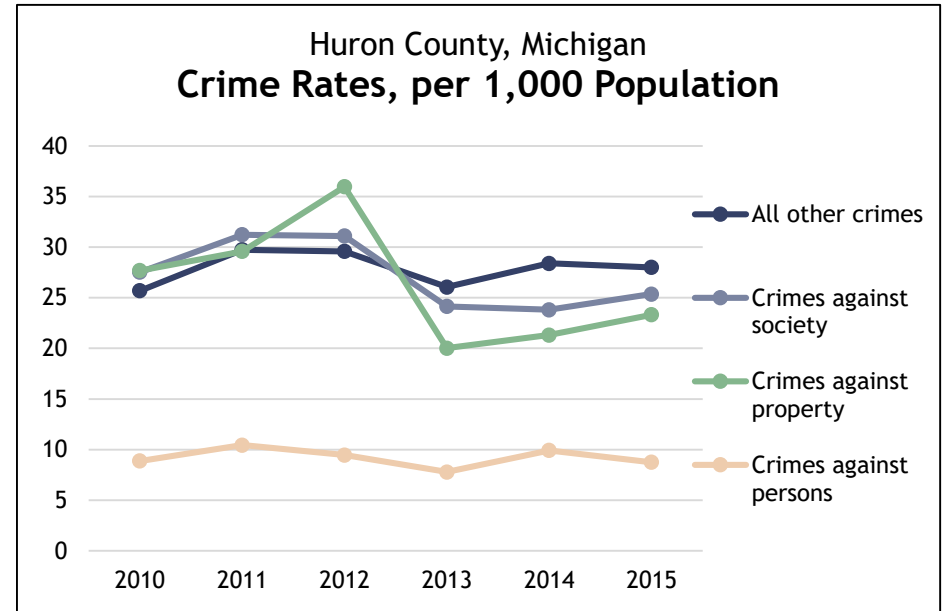
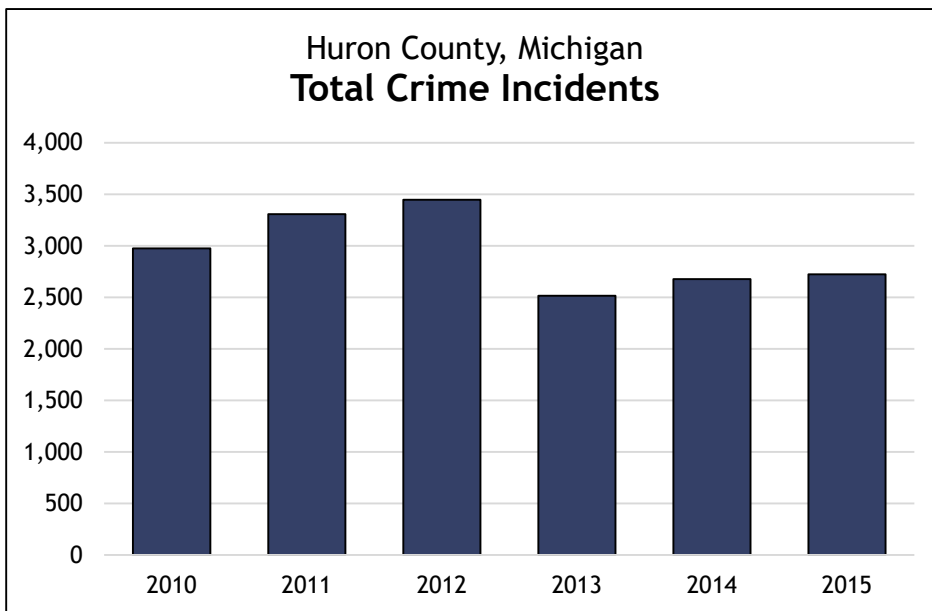
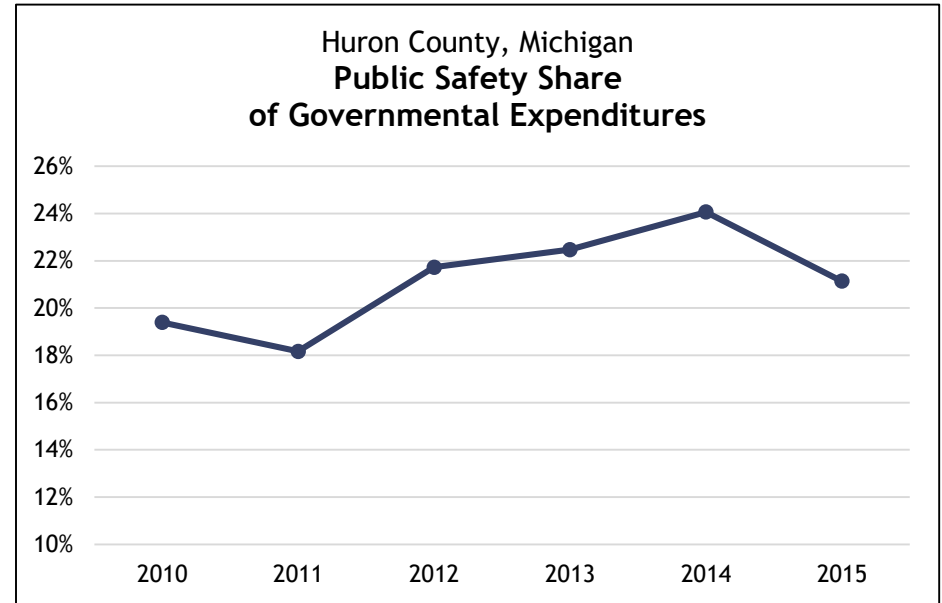
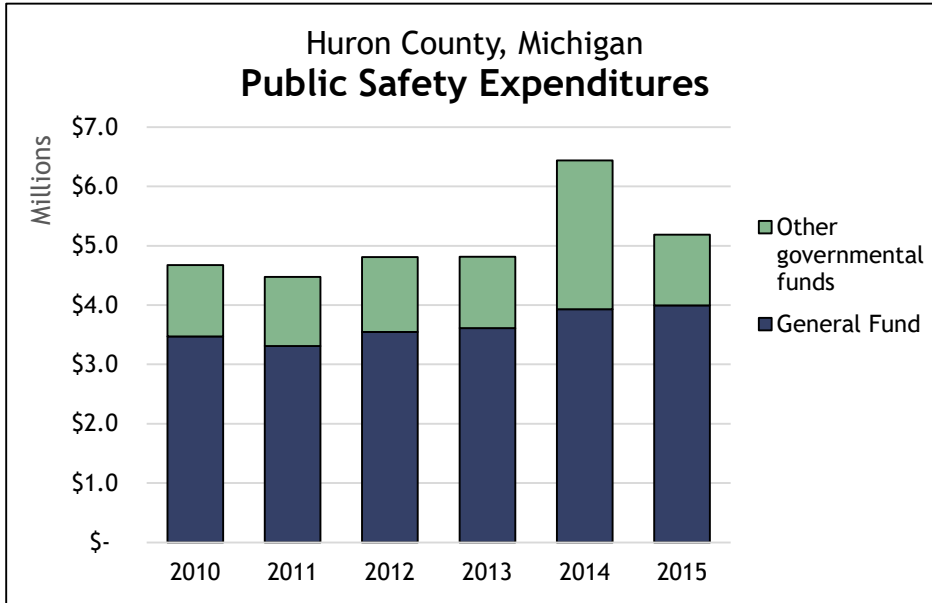
PUBLIC SAFETY, CRIME, AND CRASH STATISTICS

2 YEAR COMPARISONS

	2014	2015	% Change	Trend
PUBLIC SAFETY EXPENDITURES				
Public Safety expenditures - General Fund	\$ 3,930,740	\$ 3,992,779	1.6%	↗
Public Safety's share of total General Fund expenditures	22.9%	25.0%	9.4%	↗
Public Safety expenditures - all governmental funds	\$ 6,438,390	\$ 5,185,266	-19.5%	↘
Public Safety's share of total governmental expenditures	24.1%	21.1%	-12.2%	↗
CRIME STATISTICS				
Crimes against persons (per 1,000 population)	9.91	8.75	-11.7%	↘
Crimes against property (per 1,000 population)	21.32	23.34	9.5%	↗
Crimes against society (per 1,000 population)	23.81	25.37	6.6%	↗
All other crimes (per 1,000 population)	28.40	28.00	-1.4%	↘
Total number of incidents	2,677	2,725	1.8%	↗
TRAFFIC CRASHES				
Total traffic crashes	1,458	1,482	1.6%	↗
Injuries from crashes	226	197	-12.8%	↘
Fatalities from crashes	6	4	-33.3%	↘
Alcohol- or drug-related crashes	40	39	-2.5%	↘
Crashes involving deer	909	937	3.1%	↗
LICENSED DRIVERS				
Total number of licensed drivers	26,165	25,905	-1.0%	↘

PUBLIC SAFETY, CRIME, AND CRASH STATISTICS

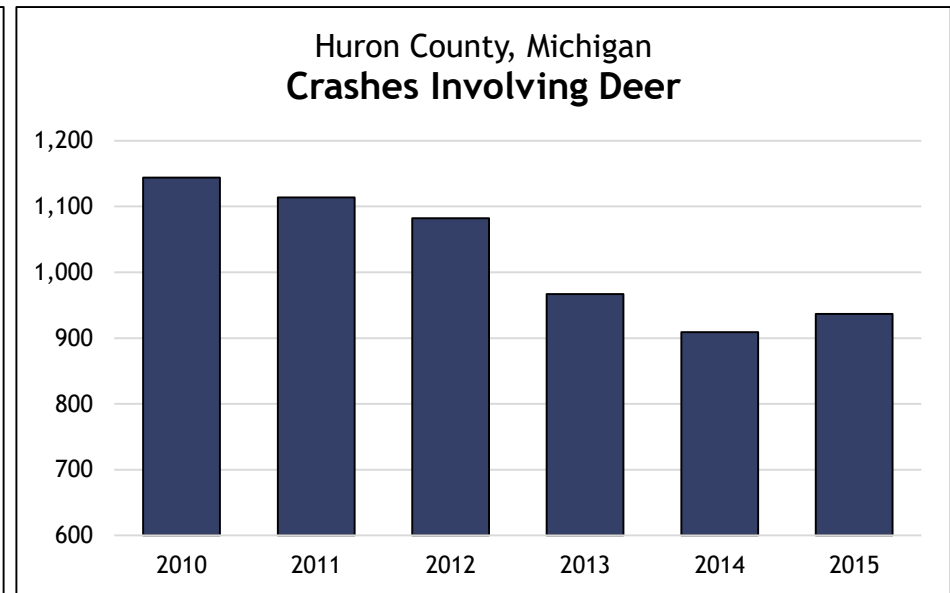
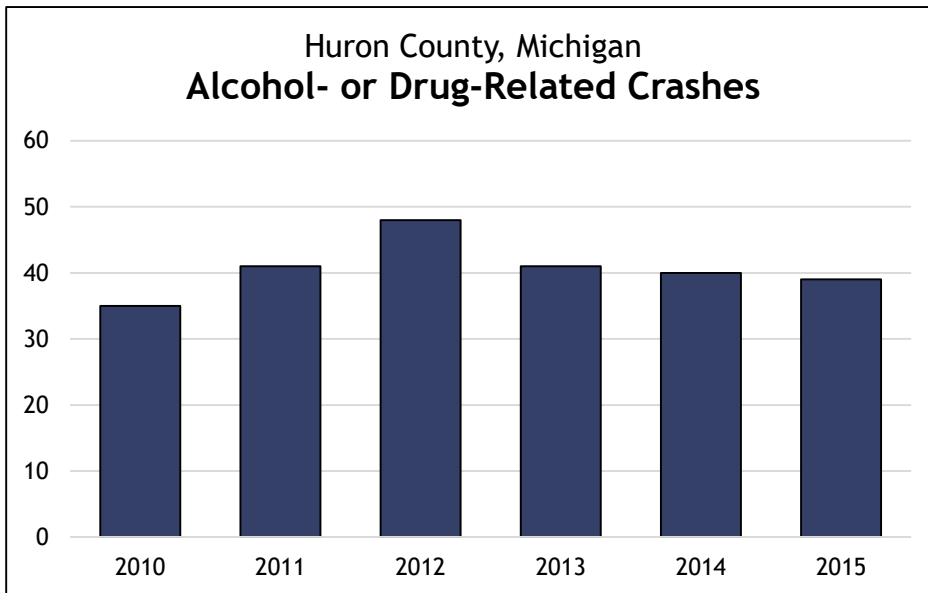
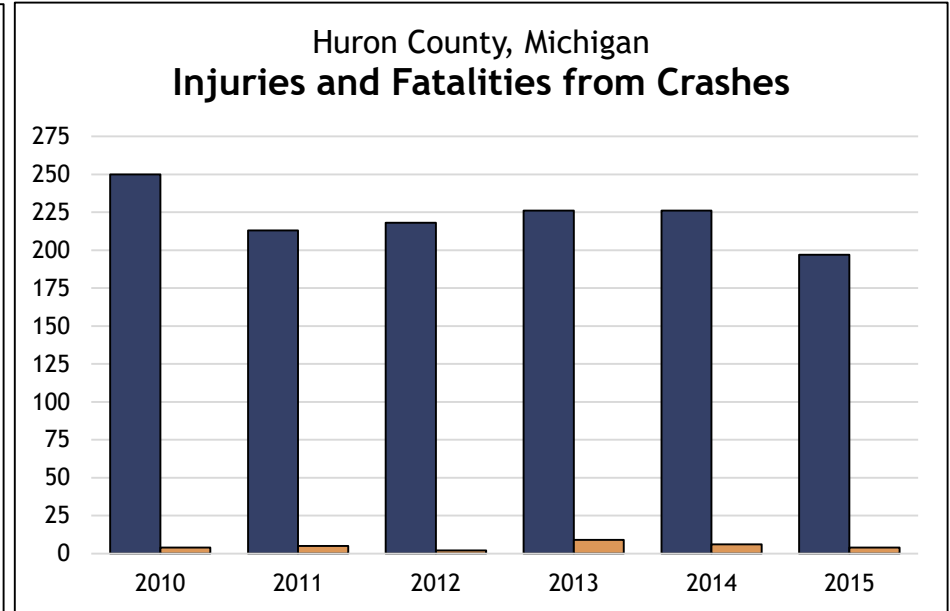
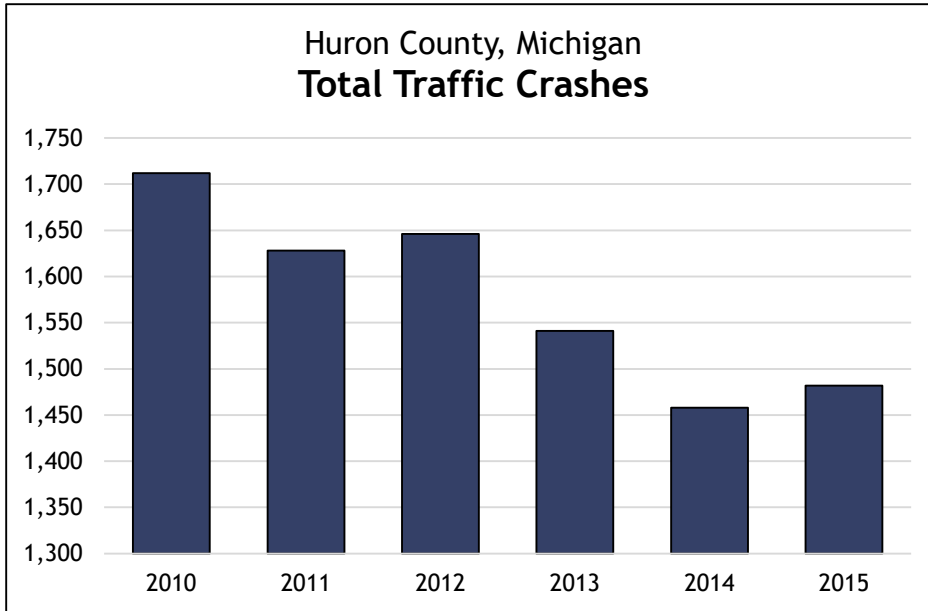
6 YEAR TRENDS





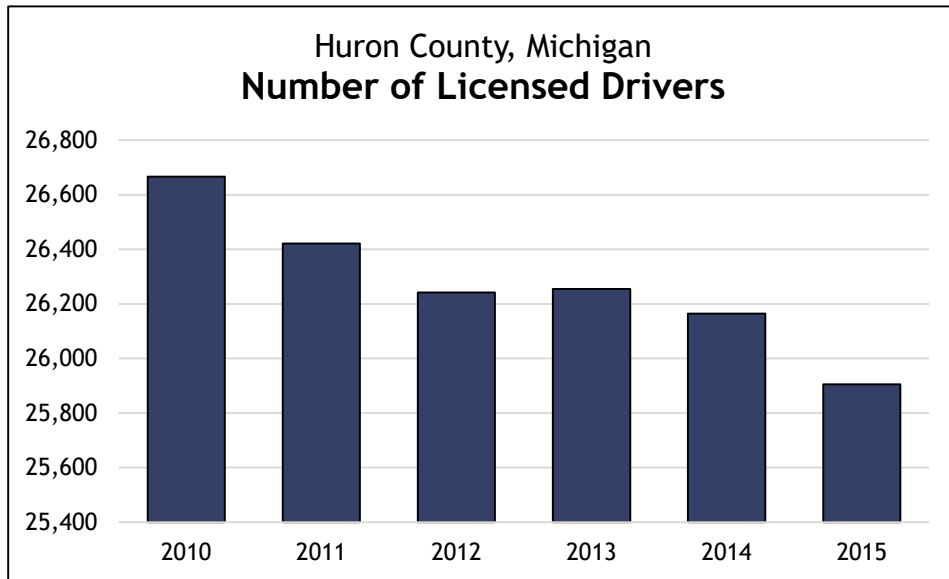
PUBLIC SAFETY, CRIME, AND CRASH STATISTICS

6 YEAR TRENDS (CONTINUED)



PUBLIC SAFETY, CRIME, AND CRASH STATISTICS

6 YEAR TRENDS (CONTINUED)



QUALITY OF LIFE

INDICATORS AND GENERAL STATISTICS

BROADBAND ACCESS

Data as of June 30, 2014:

- 62.2% of population has access to >25Mbps wired broadband
- 75.0% of population has access to >3Mbps wired broadband

LAND USE

The total area of 2,137 square miles

Great Lakes Shoreline

93 miles on Lake Huron and Saginaw Bay

State Parks

Sleeper State Park, 723 acres

Port Crescent State Park, 600 acres

County Parks

6 parks with overnight camping; totaling over 400 acres

The largest is Wagener Park, 132 acres

4 Day-Use only parks; totaling over 280 acres

The largest is Huron County Nature Center and Wilderness Arboretum

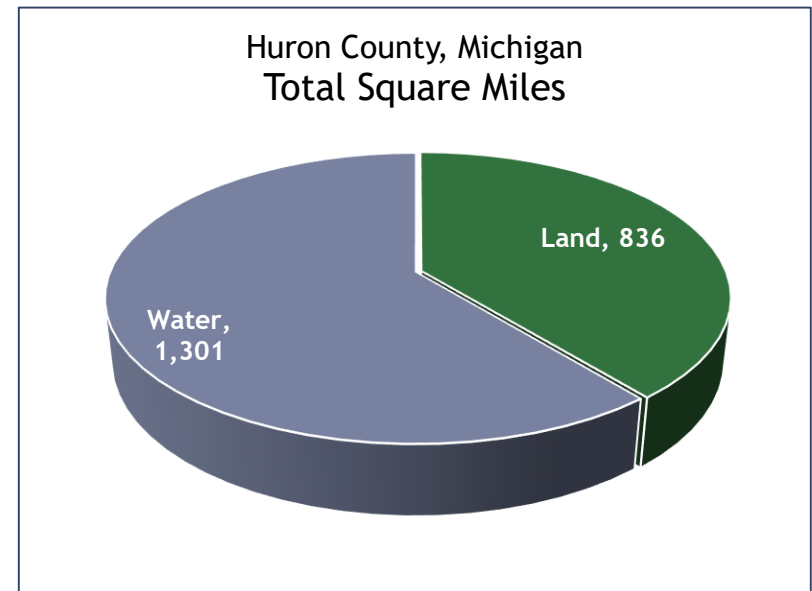
Trails

Over 17 miles of Hiking/Biking/Cross-County Skiing trails, including: Wagener County Park, 5 miles.

State Wildlife Management and Game Areas

Over 13,000 acres managed by DNR for Wildlife Conservation and Management, including

- Verona State Game Area (7,695 acres)
- Wildfowl Bay State Wildlife Area (2,313 acres)



QUALITY OF LIFE

INDICATORS AND GENERAL STATISTICS (CONTINUED)

TRANSPORTATION

County Marinas

State, private, and municipal marinas are located along the Lake Huron shoreline.

County Airports

Huron County Memorial Airport with 2 paved runways

CULTURAL

Historical Markers and Places

- 25 Historical Markers

Museums

- 6 Museums

Annual Festivals

7 Annual Festivals, including

- Cheeseburger Festival
- Michigan Sugar Festival

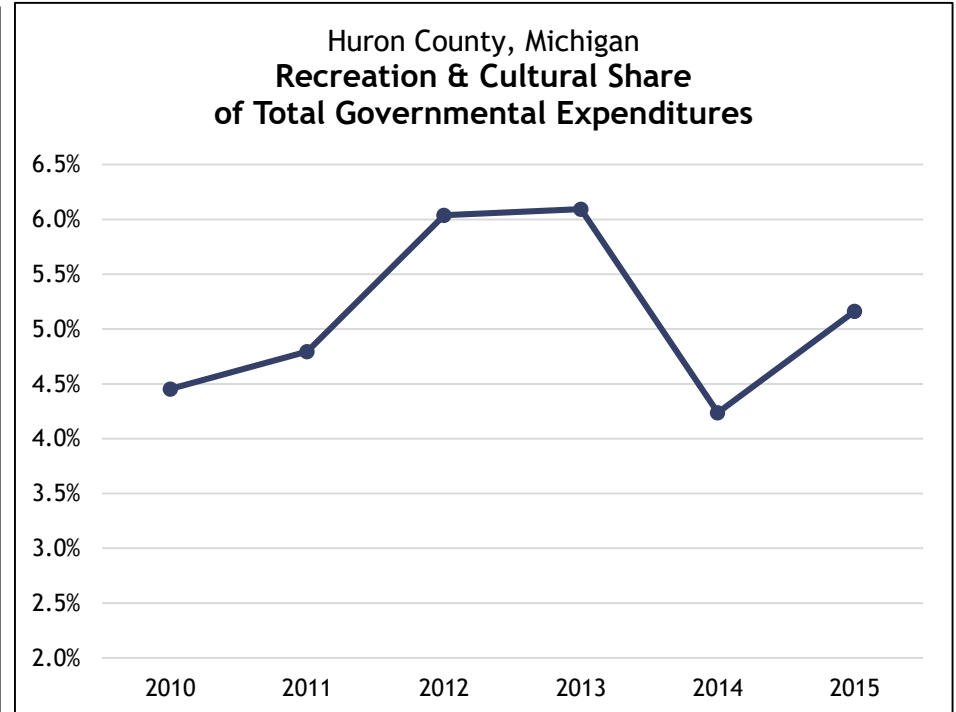
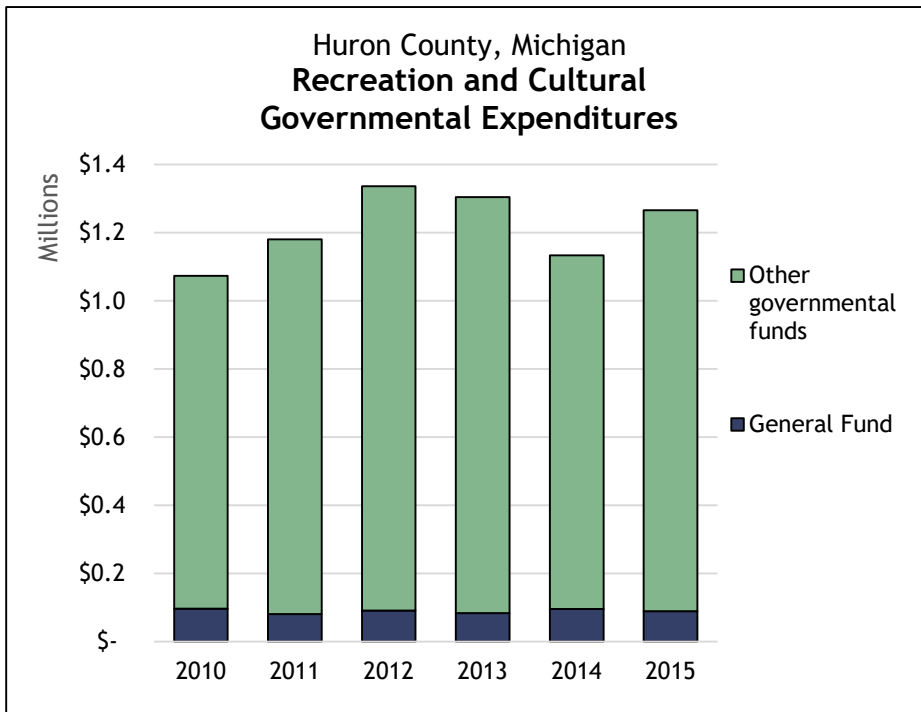
QUALITY OF LIFE

2 YEAR COMPARISONS

	2014	2015	% Change	Trend
RECREATION & CULTURAL GENERAL FUND EXPENDITURES				
Recreation & Cultural expenditures	\$ 95,980	\$ 89,133	-7.1%	↘
Share of total General Fund expenditures	0.56%	0.56%	0.0%	↔
RECREATION & CULTURAL TOTAL GOVERNMENTAL EXPENDITURES				
Recreation & Cultural expenditures	\$ 1,133,207	\$ 1,265,993	11.7%	↗
Share of total governmental expenditures	4.24%	5.16%	21.8%	↗

QUALITY OF LIFE

6 YEAR TRENDS

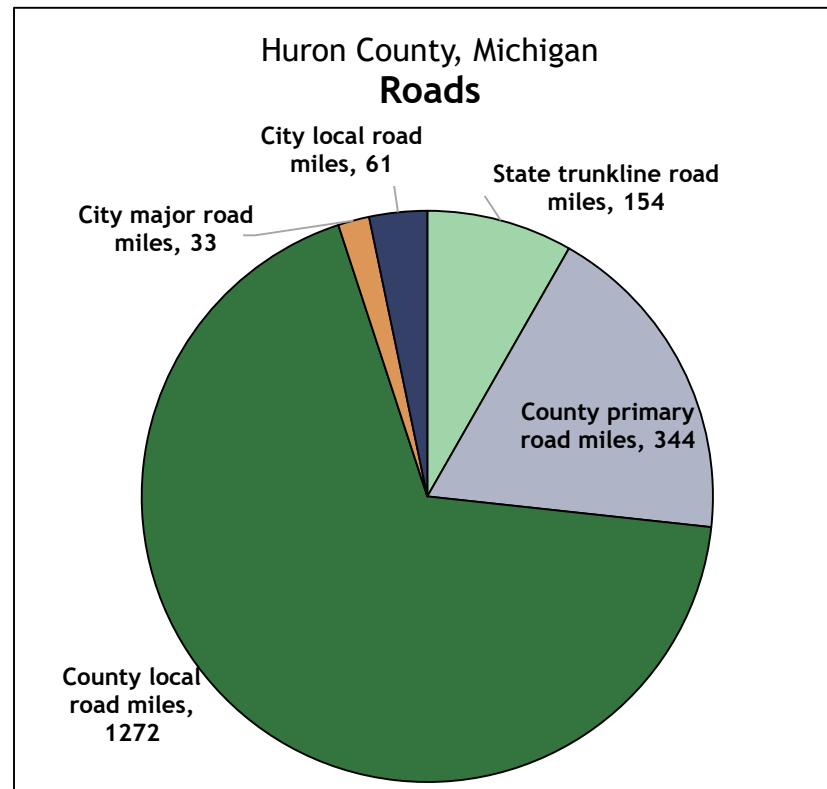


ROADS AND BRIDGES

GENERAL INFORMATION AND STATISTICS

County Roads, Miles

State Trunkline	154
County Primary	344
County Local	1,272
City Major	33
City Local	61



ROADS AND BRIDGES

2 YEAR COMPARISONS

	2014	2015	% Change	Trend
ROAD EXPENDITURES				
General Fund road expenditures	\$ 9,000	\$ 9,000	0.0%	↔
Other governmental funds road expenditures	\$ 1,860,781	\$ 2,179,879	17.1%	↗
Less: Appropriation to Road Commission	\$ (1,517,851)	\$ (1,843,138)	21.4%	↗
Road Commission expenditures	\$ 12,536,724	\$ 12,184,280	-2.8%	↘
Total road expenditures	\$ 12,888,654	\$ 12,530,021	-2.8%	↘
ROAD CONDITIONS, FEDERAL AID LANE MILES, ROAD COMMISSION ROADS				
"Good" miles	162.9	120.2	-26.2%	↘
"Fair" miles	268.0	278.9	4.0%	↗
"Poor" miles	177.9	258.8	45.4%	↗
ROAD CONDITIONS, FEDERAL AID LANE MILES, ALL ROADS				
"Good" miles	168.9	129.6	-23.3%	↘
"Fair" miles	520.6	449.6	-13.6%	↘
"Poor" miles	241.7	398.4	64.8%	↗

ROADS AND BRIDGES

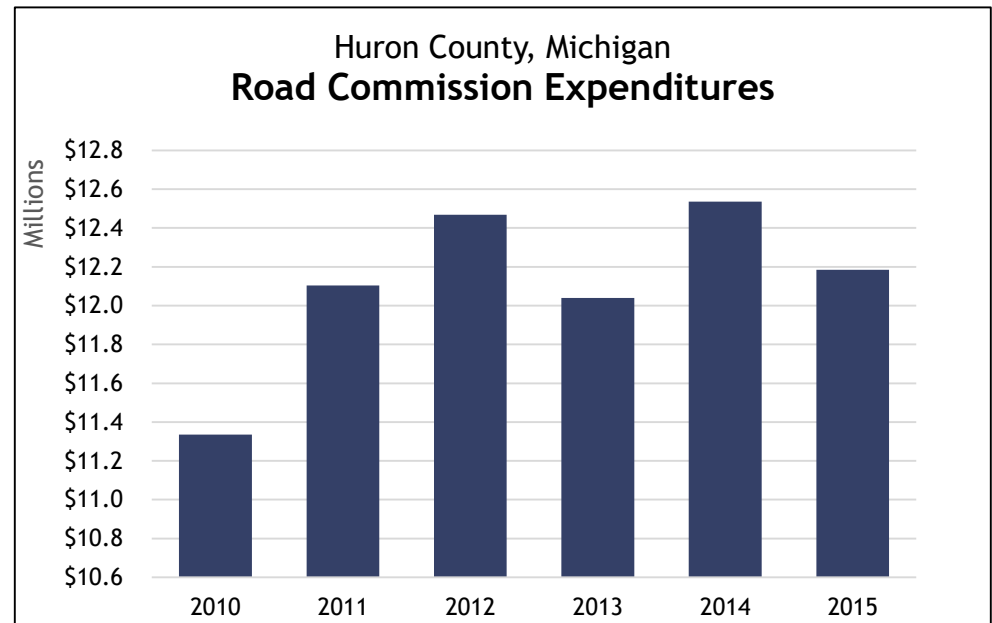
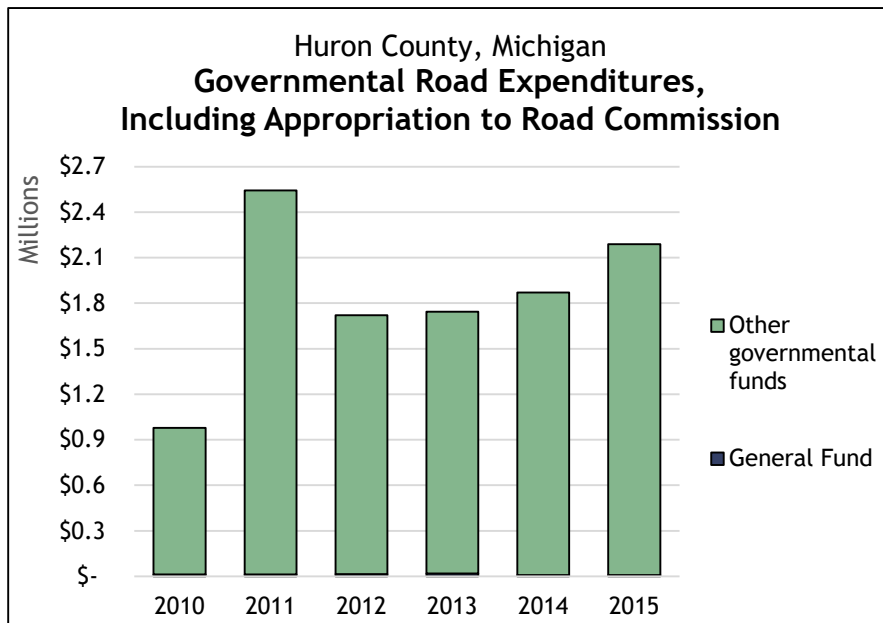
2 YEAR COMPARISONS (CONTINUED)

	2013	2014	% Change	Trend
ANNUAL MILES TRAVELED	287,623,896	303,219,787	5.4%	↗

	2014	2015	% Change	Trend
BRIDGE CONDITIONS				
Total bridges in county (including federal)	191	191	0.0%	↔
Structurally deficient bridges	11	8	-27.3%	↘
Functionally obsolete bridges	2	2	0.0%	↔

ROADS AND BRIDGES

6 YEAR TRENDS



ROADS AND BRIDGES

6 YEAR TRENDS (CONTINUED)

